



## **Company Presentation**

September 2018



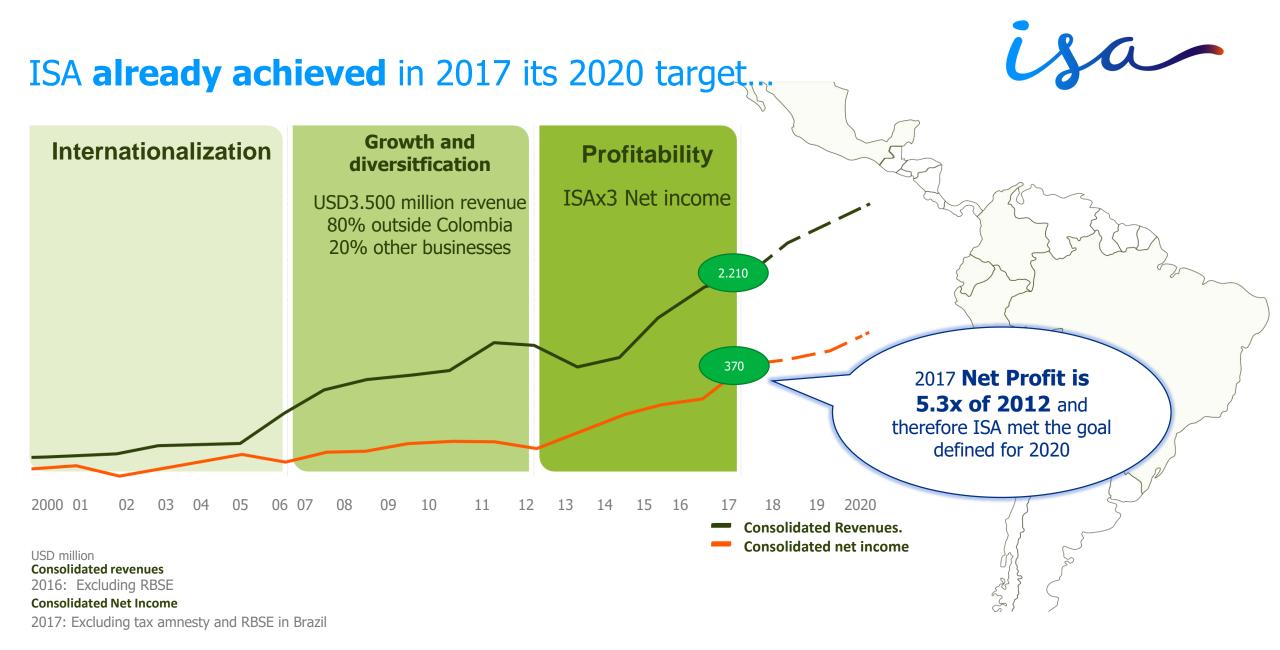




# ISA is recognized today as a **Latin American leader** in the activities of Electric Energy Transmission, Roads, Information and Telecommunications

- Consistent focus on <u>Value orientation</u>
- <u>Diversification</u> across countries and business
- ➤ <u>High standards</u> of Corporate Governance
- > Long-term business with <u>predictable</u> revenues and <u>strong</u> cash flow generation
- Stable dividend policy
- > Long-term and capital <u>intensive</u> investments with a <u>natural</u> hedging strategy

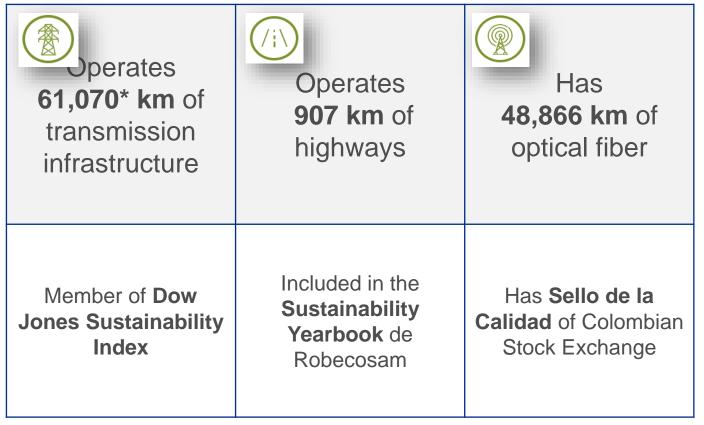




### With more than 50 years of **experience**, ISA....



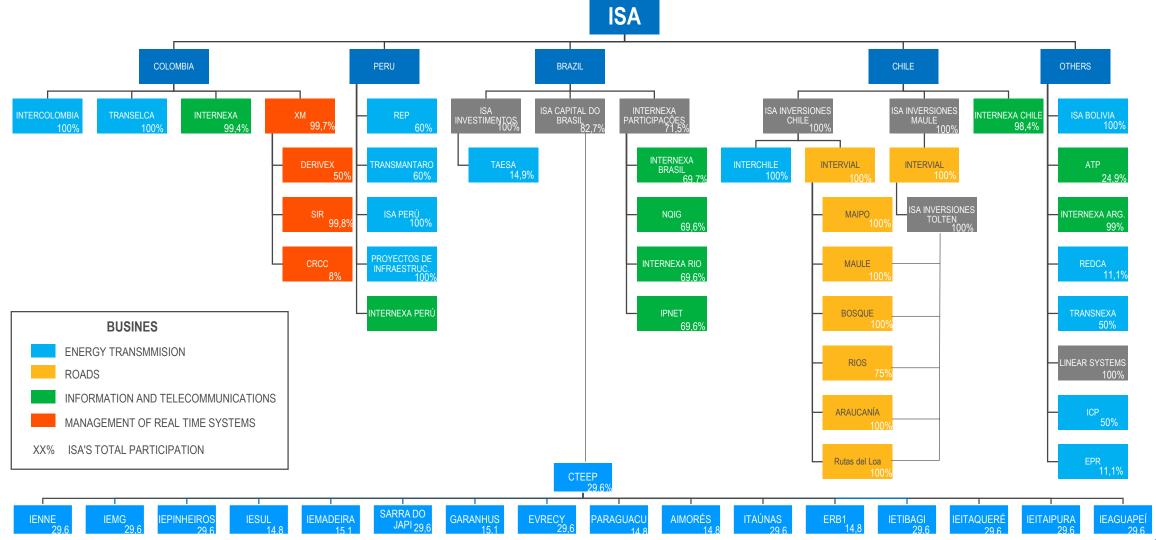




<sup>\*</sup> Includes affiliates, subsidiaries and investments with joint control

# It has presence in 8 countries and 4 businesses, with more than 43 companies and subsidiaries ...





### **Diversification** across countries and business





#### **Revenue sharing**

	2012	2013	2014	2015	2016	2017	6M18
Energy Transmission	77%	67%	71%	71%	73%	76%	74%
Road Concessions	18%	26%	20%	21%	20%	17%	18%
Information and Telecommunications	3%	4%	6%	6%	5%	5%	6%
Management of Real Time Systems (XM)	2%	3%	3%	2%	2%	2%	2%

Excluding contributions (COLs) and

Non-recurring events (BRL): RBSE value adjustments and PERT

### **High standards** of Corporate Governance



#### 27.771 shareholders

August 2018	Shares	%	
STATE INVESTORS	682.078.108	61,58%	
THE COLOMBIAN STATE	569.472.561	51,41%	
EMPRESAS PÚBLICAS DE MEDELLÍN	112.605.547	10,17%	
PRIVATE INVESTORS	425.599.786	38,42%	
INSTITUTIONAL INVESTORS	256.673.542	23,17%	
FOREIGN INVESTORS	111.939.753	10,11%	
INDIVIDUALS	43.896.965	3,96%	
LEGAL PERSONS	12.740.451	1,15%	
ISA ADR PROGRAM	349.075	0,03%	
PAID IN CAPITAL INTO CIRCULATION	1.107.677.894	100,00%	

Floating 38,42%

#### **Board of Directors (BD):**

#### Bylaw:

Minimum 5 out of 9 members of the BD must be independent

#### BD March 2018 - March 2019:

Carlos Caballaro Argánz*
Carlos Caballero Argáez*
General Vice Minister
Director of Public Credit and National Treasury
Carlos Mario Giraldo Moreno*
Carlos Felipe Londoño Álvarez*
Jesús Arturo Aristizabal Guevara*
Henry Medina Gonzalez*
Santiago Montenegro Trujillo*
Camilo Zea Gómez*

#### 7 INDEPENDENT MEMBERS\*

### Energy Transportation is a long-term business with stability in revenues and high cash generation





RELIABILITY 99,99%

**AVAILABILITY 99,87%** 

#### **Schemes:**

- ✓ In all countries projects are handled as concessions.
- ✓ In Colombia and Chile, the concessions are perpetual, after the term of the concession, remuneration is defined by regulation.

#### In operation:

✓ 61.070 km y 104.592 MVA includes affiliates, subsidiaries and

#### Figures 2017 (excluding RBSE and PERT):

- ✓ Revenues **USD 1.675,6 million**
- ✓ Adjusted EBITDA Margin 63,4%







## Road Concessions is a Long-term business with stability in revenues and high cash generation





**PRIZE ROAD SAFETY** for the good security management in the routes

#### **Revenues methodologies:**

- ✓ Minimum Guaranteed Revenue (MGR)
- ✓ Total Guaranteed Revenue (TGR)

#### In operation:

- √ 907 km interurban roads
- ✓ **141,2 million** vehicles in transit
- ✓ Rutas del Loa 136 km under construction

#### **Figures 2017:**

- ✓ Revenues USD 368,6 million
- ✓ EBITDA **USD 268,1 million**
- ✓ Adjusted EBITDA Margin 69,8%
- ✓ Assets USD 2.915,5 million



# Information Technology and Telecommunications is a business that delivers digital solutions



#### **SERVICE LEVEL 95,08%**

#### In operation:

- ✓ **48.886 km** of fiber optic
- **√ 7.684** services
- ✓ **868** clients

#### **181** attended cities

#### **Figures 2017:**

- ✓ Revenues **USD 115,9 million**
- ✓ EBITDA **USD 34,9 million**
- ✓ Adjusted EBITDA Margin **30,1%**
- ✓ Assets USD 302,3 million





It serves as a platform for operators, companies and governments to accelerate the digitalization of their businesses.







**100%** Fulfillment Creg (Energy and Gas Regulatory Commission) Ratios

#### **Business:**

- ✓ It develops, operates and manages technological platforms that involve the exchange of information with added value.
- Control center dispatch

#### **Figures 2017:**

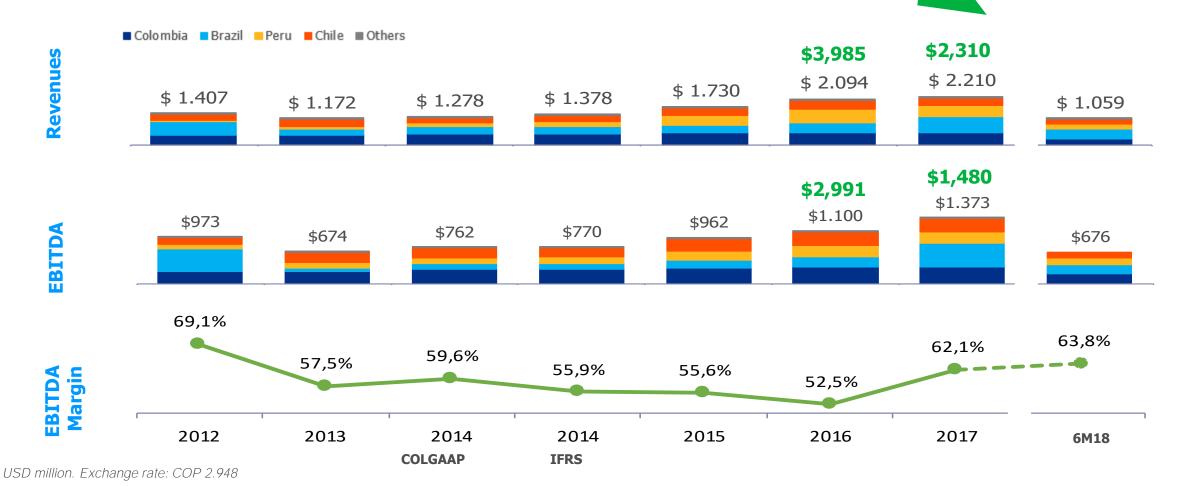
- ✓ Demand served 66.893 GWh
- ✓ Installed capacity 16.779 MW
- ✓ Revenues **USD 44,9 million**
- ✓ EBITDA **USD 14,4 million**
- ✓ Adjusted EBITDA Margin 32,2%
- ✓ Assets USD 53,3 million

2017: Two Innovation Awards in Colombia

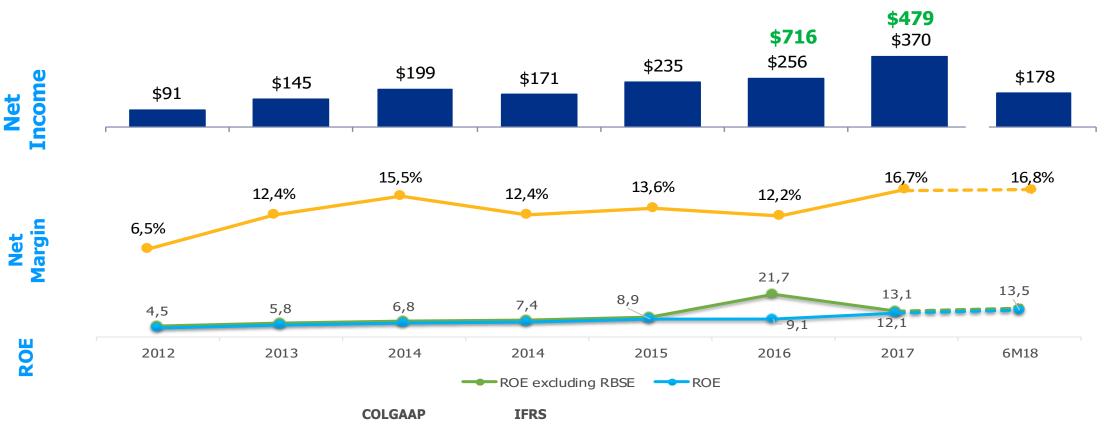


#### **Consolidated Financial Results**

Excluding contributions and non-recurring events (BRL): Value adjustments of the RBSE and PERT **Figures in USD million** 

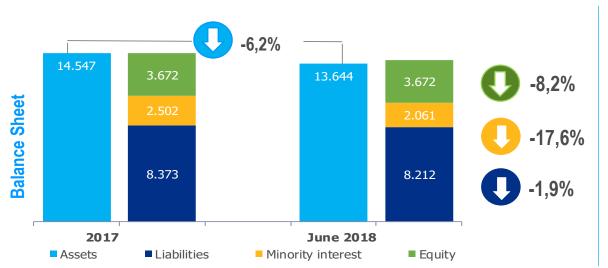


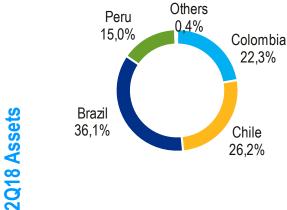
# Consolidated Financial Results Excluding contributions and non-recurring events (BRL): Value adjustments of the RBSE and PERT Figures in USD Millions

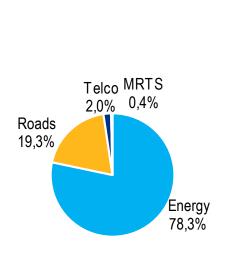


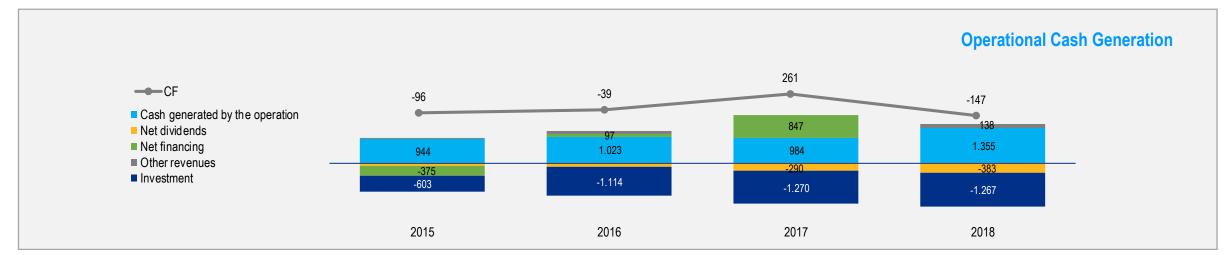












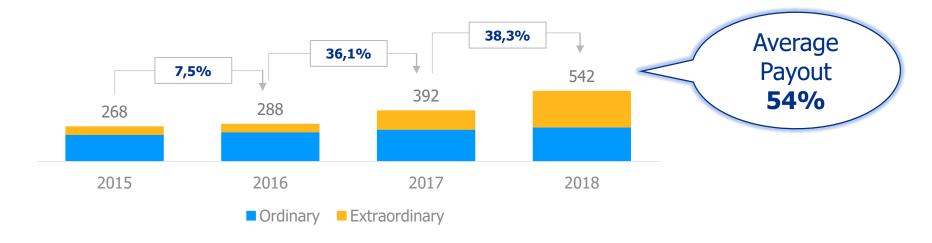
### Stable dividend policy



- ✓ ISA tends to pay an ordinary dividend with an increase equal to **inflation + 3%** 
  - √The extraordinary dividend depends on the results and cash availability

#### **Dividends distribution**

COP per share

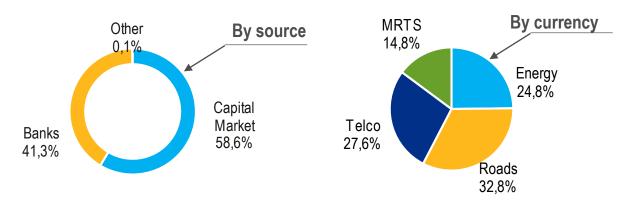








From 3Q16 excludes RBSE recognition and PERT for 3Q17. Includes cash from RBSE



ISA's risk ratings reflect the company's strong financial profile of the company, with **stable and predictable** flows ....

#### Moody's

International Corporate Ratings

**Baa2,** negative outlook. Feb. 2018

#### S&P

International Corporate Ratings **BBB-,** stable outlook. August 2018

#### **Fitch**

Rating for bonds issued **AAA(col)**.

International Corporate Ratings **BBB+**, stable outlook. May 2018

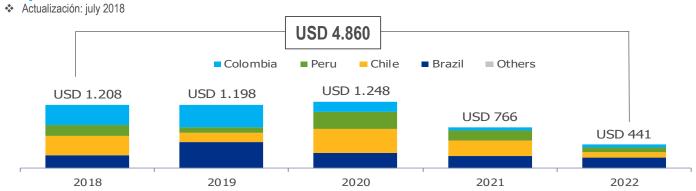
Risk Raiting



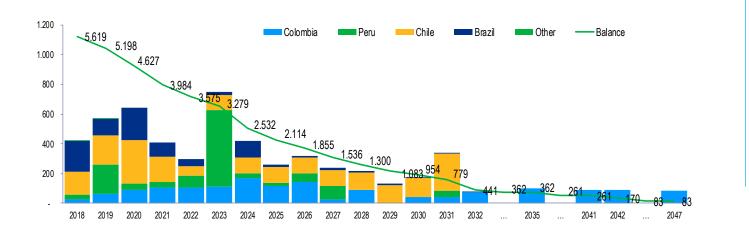
Country

Figures in USD million

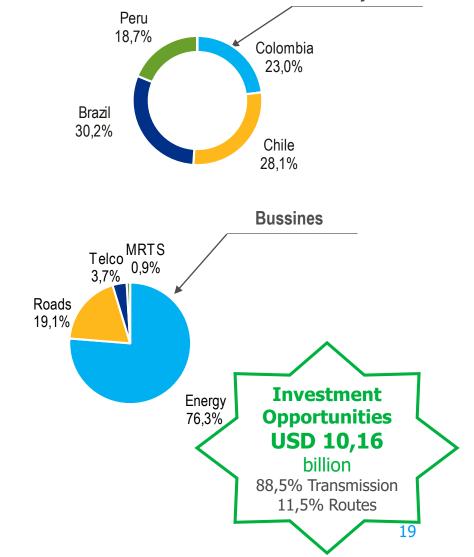




#### **Debt Profile**







#### Disclaimer



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As a result of these risks and factors, current results may differ materially from estimates provided. The company does not accept responsibility for any change or information provided by official sources. The user is solely responsible for the use of this information.







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