

Due diligence map

Each new project has due diligence, in addition each project in its construction and operation stage carries out a periodic review with the managers and project managers, which are periodically monitored by the presidency committees of each subsidiary.

X: Identified risk

	Colombia	Peru	Chile	Brazil
Vulnerable groups				
ocal community		Х	X	
Afro community				
ndigenous populations		X	X	
Suppliers		X	X	
Employees		Χ	X	
Actions				
Social management		X	X	
Social complementary programs		X	X	
Fraining		X	X	
Declaration of Human Rights		X	X	
Human Rights Diagnostics		Χ	X	
Contractual clauses		Χ	X	
Social management under		X	X	
construction				
Alternatives for the location of lots		X	X	
and access to the lines				
preventive archaeological		X	X	
Forest compensation plan		X	X	
Anticipated engagement with		Х	X	
security actors				
Mechanisms			X	
Complaints and claims		X	X	
Social risk workshop		X	X	
Service office		X	X	
Risk analysis in expansion plans		X	X	
Compliance officer		X	х	
Communication mechanisms with project liaisons and authorities		x	х	

Due diligence map

Each new project has due diligence, in addition each project in its construction and operation stage carries out a periodic review with the managers and project managers, which are periodically monitored by the presidency committees of each subsidiary.

	Colombia	Peru	Chile	Brazil
Risks and impacts				
Environmental	· ·	Higher compensation values due to the presence of environmentally sensitive areas Variations in the route due to the presence of environmentally sensitive areas Restriction of environmental measures Electromagnetic inductions	Noise penalties Increased cost of equipment due to natural events (snow and displacement of masses) Soil contamination (oil spills and hazardous waste)	
Property: detriment and impact from the use of the land	• •	High expectations for property values Imposition of easements / opposition of property owners Presence of ago exporting companies	High expectations for property values Informality in land possession (land law) Land price speculation derived from new mining owners	
Impact on the archeological and cultural heritage	•	Archaeological finds Increased value of the project due to preventive archaeological actions	Archaeological finds Increased value of the project due to preventive archaeological actions	
Labor (occupational health and safety)		•	Absence of trained personnel	
Fraud and corruption	•	Land traffic		
Public order (citizen security, theft, damage, physical aggression, extortion)	•	Opposition to the project (proximity environmental reserve) Presence of environmental groups	Blockade due to greater demands for social benefits	
Social		Presence of leaders linked to political parties Opposition of the communities Presence of peasant communities Opposition from groups that occupy land with agro-industrial activity Presence of native peoples Social conflict derived from the use of water for being an agro-industrial area	Community opposition to the project Consultations with indigenous communities that may cause delays or increased social costs Conflict with indigenous communities	